

Medium Term Financial Strategy 2026/27 - 2030/31
Summary

	2026/27				INDICATIVE BUDGET											
	Proposed Base Budget	Fair Funding Review 2.0 Changes	Proposed Allocation	Proposed Budget	2027/28			2028/29			2029/30			2030/31		
	£m	£m	£m	£m	Proposed Base Budget	Proposed Allocation	Proposed Budget	Proposed Base Budget	Proposed Allocation	Proposed Budget	Proposed Base Budget	Proposed Allocation	Proposed Budget	Proposed Base Budget	Proposed Allocation	Proposed Budget
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
Directorate Budgets																
Adult Services	259.3	23.2	13.3	295.8	295.789	16.084	311.873	311.873	15.967	327.840	327.840	16.421	344.261	344.261	16.594	360.855
Children's Services	214.9	1.6	18.1	234.6	234.577	8.423	243.000	243.000	9.483	252.483	252.483	10.670	263.153	263.153	11.534	274.687
Environment & Highways	55.1		-4.1	51.0	50.969	5.383	56.352	56.352	4.352	60.704	60.704	-0.704	60.000	60.000	1.706	61.706
Economy and Place	21.0		-2.2	18.8	18.814	-0.544	18.270	18.270	1.455	19.725	19.725	0.626	20.351	20.351	0.378	20.729
Public Health & Communities	13.3	-4.6	0.5	9.1	9.126	0.128	9.254	9.254	-0.072	9.181	9.181	-0.012	9.169	9.169	-0.012	9.157
Oxfordshire Fire & Rescue Service and Community Safety	31.7		0.7	32.5	32.463	0.470	32.933	32.933	0.022	32.955	32.955	0.169	33.124	33.124	0.174	33.298
Resources and Law & Governance	57.5		5.1	62.7	62.657	-2.015	60.642	60.642	0.461	61.104	61.104	0.716	61.819	61.819	0.865	62.684
Transformation, Digital & Customer Experience	7.4		0.1	7.5	7.547	-0.045	7.502	7.502	-0.045	7.457	7.457	0.008	7.465	7.465	0.008	7.473
New Risk Assumption - To be allocated												8.202	8.202	8.202	7.480	15.682
Pay inflation	6.4		2.4	8.8	8.842	7.208	16.050	16.050	6.910	22.960	22.960	6.910	29.870	29.870	6.910	36.780
Cross Cutting Proposals – To be Allocated to services once achieved			-4.2	-4.2	-4.213	-1.800	-6.013	-6.013		-6.013	-6.013		-6.013	-6.013		-6.013
Directorate Budgets	666.6	20.2	29.7	716.6	716.572	33.292	749.863	749.863	38.533	788.396	788.396	43.006	831.401	831.401	45.637	877.038
Strategic Measures																
Capital Financing																
- Principal	17.555		2.191	19.746	19.746	0.798	20.544	20.544	0.356	20.900	20.900	1.798	22.698	22.698	2.520	25.218
- Interest	13.035			13.035	13.035		13.035	13.035		13.035	13.035		13.035	13.035		13.035
Interest on Balances																
- Interest receivable	-9.827		-1.070	-10.897	-10.897	3.102	-7.795	-7.795		-7.795	-7.795		-7.795	-7.795		-7.795
- External Funds	-3.813			-3.813	-3.813		-3.813	-3.813		-3.813	-3.813		-3.813	-3.813		-3.813
- Interest on developer contributions	8.219		-0.794	7.425	7.425	0.374	7.799	7.799		7.799	7.799		7.799	7.799		7.799
- Prudential Borrowing recharges	-7.491		3.100	-4.391	-4.391		-4.391	-4.391		-4.391	-4.391		-4.391	-4.391		-4.391
Un-Ringfenced Specific Grants	-59.748	57.175	2.573													
Contingency	7.254		-1.000	6.254	6.254		6.254	6.254		6.254	6.254		6.254	6.254		6.254
Insurance Recharge	1.774			1.774	1.774		1.774	1.774		1.774	1.774		1.774	1.774		1.774
Total Strategic Measures	-33.042	57.175	5.000	29.133	29.133	4.274	33.407	33.407	0.356	33.763	33.763	1.798	35.561	35.561	2.520	38.081
Contributions to/from Balances & Reserves																
General Balances	2.687		-2.687													
Prudential Borrowing Costs	8.290			8.290	8.290		8.290	8.290		8.290	8.290		8.290	8.290		8.290
Transformation Reserve	-1.568		-1.552	-3.120	-3.120	3.120										
Budget Priorities Reserve																
COVID - 19 Reserve	-2.318		2.318													
Demographic Risk Reserve	4.000		4.000	8.000	8.000		8.000	8.000		8.000	8.000		8.000	8.000		8.000
Collection Fund Reserve			-2.106	-2.106	-2.106	2.106										
Local Government Reorganisation Reserve			-3.649	-3.649	-3.649	3.649										
Capital Reserve	1.400		-1.400													
Total Contributions to (+)/from (-) reserves	12.491		-5.076	7.415	7.415	8.875	16.290	16.290		16.290	16.290		16.290	16.290		16.290
Budget Shortfall						-15.507	-15.507	-15.507	-6.509	-22.016	-22.016	-7.031	-29.046	-29.046	-8.189	-37.235
Net Operating Budget	646.097	77.351	29.672	753.120	753.120	30.934	784.053	784.053	32.380	816.433	816.433	37.773	854.206	854.206	39.968	894.174

Financing

	INDICATIVE BUDGET															
	2026/27				2027/28			2028/29			2029/30			2030/31		
	Proposed Base Budget	Fair Funding Review 2.0 Changes	Proposed Budget Change	Proposed Budget	Proposed Base Budget	Proposed Budget Change	Proposed Budget	Proposed Base Budget	Proposed Allocation	Proposed Budget	Proposed Base Budget	Proposed Budget Change	Proposed Budget	Proposed Base Budget	Proposed Allocation	Proposed Budget
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
Net Operating Budget	646.097	77.351	29.672	753.120	753.120	30.934	784.053	784.053	32.380	816.433	816.433	37.773	854.206	854.206	39.968	894.174
Funded by:																
Government Grant																
- Revenue Support Grant	-2.489	-66.717	-25.316	-94.522	-94.522	-1.549	-96.071	-96.071	10.607	-85.465	-85.465		-85.465	-85.465		-85.465
- S31 Business Rate Reliefs	-18.900		4.163	-14.737	-14.737	-1.606	-16.343	-16.343	-1.433	-17.776	-17.776		-17.776	-17.776		-17.776
- Business Rates Top-up	-42.971		27.821	-15.150	-15.150		-15.150	-15.150		-15.150	-15.150		-15.150	-15.150		-15.150
- Better Care Fund		-13.207		-13.207	-13.207	13.207	0.000	0.000		0.000	0.000		0.000	0.000		0.000
Total Government Grant	-64.360	-79.924	6.669	-137.616	-137.616	10.051	-127.564	-127.564	9.173	-118.391	-118.391		-118.391			-118.391
Business Rates																
- Business Rates local share	-39.893			-39.893	-39.893		-39.893	-39.893		-39.893	-39.893		-39.893			-39.893
- Collection Fund Surplus/Deficit																
Total Business Rates	-39.893			-39.893	-39.893		-39.893	-39.893		-39.893	-39.893		-39.893			-39.893
Council Tax Surpluses	-9.241		0.982	-8.259	-8.259	0.259	-8.000	-8.000		-8.000	-8.000		-8.000			-8.000
Care Leavers Discount	0.021			0.021	0.021		0.021	0.021		0.021	0.021		0.021			0.021
COUNCIL TAX REQUIREMENT	532.623	-2.573	37.322	567.372	567.372	41.244	608.616	608.616	41.553	650.169	650.169	37.773	687.942	687.942	39.968	727.910
Council Tax Calculation																
Council Tax Base				282,728			288,863			293,918			299,062			304,295
Council Tax (Band D equivalent)				£2,006.78			£2,106.94			£2,212.08			£2,300.34			£2,392.12
Increase in Council Tax (precept)				6.5%			7.3%			6.8%			5.8%			5.8%
Increase in Band D Council Tax				4.99%			4.99%			4.99%			3.99%			3.99%